## Tracking the Funding Lifecycles of Former Digital Humanities Start-Up Grants Awardees 2011-2016



NATIONAL ENDOWMENT FOR THE HUMANITIES



REPORT BY ALEXANDRA SASHA ZBOROVSKY

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#### THE DIGITAL HUMANITIES START-UP GRANT

Founded in 2007, the Digital Humanities Start-Up Grant (DSUG) supported projects centering on innovation and planning. The program was the first grant competition launched by the Office of Digital Humanities (ODH). In a time when funding for innovation in the digital humanities was scarce, this award functioned as NEH's investment in the planning phase of humanities projects. Proposed projects focused on novel digital research in humanities education, public programing, and preservation. The NEH award supported the collaborative planning of these long-term projects, which often built on and yielded cutting-edge digital tools or methodologies. By the final cycle of awards in 2016. the DHSUG had funded 299 projects nationally.

Within a few years, the DHSUG was no longer the only ODH program that supported digital research. In 2011, the ODH launched the Digital Humanities Implementation Grant (DHIG). This award program allowed DHSUG projects past the preliminary stage to apply for larger grants. Digital humanities projects could now continue their funding relationship with the ODH. Finally, in 2016, in order to avoid budget constraints, the ODH combined these programs to form the multilayered ODH program we recognize today: the Digital Humanities Advanced Grant (DHAG).

Though DSUG projects often involved long-term planning, the NEH did not systematically track the life cycle of digital projects beyond the conclusion of the funding period. <u>A 2010 ODH</u> <u>report</u> investigated the progress of earlier projects, but prior to creation of the implementation and advancement grant programs. This investigation extends the 2010 report, focusing on the 154 grantees who received funding between 2011 and 2016. With a total of 997 applications submitted throughout these five years, the Start-Up Grant had the competitive award rate of 15.4%. DSUG projects spanned various disciplines, regions, and technologies.

The ODH is interested in understanding the long-term impact and sustainability of the DHSUG projects, including their influence on the field of digital humanities and the challenges involved in supporting digital projects for the long term. The term sustainability, in this study, refers to a project's ability to maintain an accessible virtual presence that can develop as technologies change. This study focuses specifically on the role that external funding plays in the long-term survival and advancement of digital projects. Acknowledging that many other facts might influence the success of a project, financial stability is central to the sustainability of a digital project. Indeed, at its foundation. The DSUG attempted to address funding needs in the world of digital humanities.

Today, after the completion of an NEH award, financial support can come from either another NEH program or an external organization. While the status of funding neither guarantees nor prevents the success of a project, funding eases costs associated with employing humanities scholars or engineers, paying for domains or software, and updating projects as technology progresses. By tracking the funding history of these 154 projects both within and beyond the NEH, I aim to offer both the NEH and future applicants insights that aid project sustainability and financial security.

> ALEXANDRA SASHA ZBOROVSKY OFFICE OF DIGITAL HUMANITIES INTERN





#### GEOPACHA GEOSPATIAL PLATFORM FOR ANDEAN CULTURE, HISTORY, AND ARCHAEOLOGY

john, james, william, smith, thomas present, means, plan, purpose, success states, constitution, state, congress, united army, general, war, gen, soldiers antislavery, slavery, abolitionists, society, liberty life, world, soul, nature, mind society, meeting, friends, antislavery, held boston, massachusetts, phillips, antislavery, garri

. silk, black, dress, white, fig . moral, social, human, nature, mind . cents, price, frank, copies, illustrated t. thing, things, give, put, thought in public, conduct, character, false, spirit . st, evening, clock, sunday, saurday . cyes, face, hand, stood, night . book, author, work, volume, story . money, dollars, pay, paid, hundred . friends, hope, feel, friend, work . fact, true, question, facts, point



or

Mapping Networks of Reprinting in 19th-Century Newspapers and Magazines







OUR COLLECTION

RANK



### THE RESEARCH PROCESS

The research process for this project included both data collection and interviews with select project directors. This yielded both general and personalized insights into the funding lifecycles of DSUG projects. Research on funding was divided into two categories: external funding and additional NEH awards.

To understand the funding history of the 154 DHSUG projects between 2011-2016, this project draws on three sources. Internal NEH data was used to identify returning applications from DHSUG awardees. Project websites were used to determine external funders. This data was complemented by emails and conversations with project directors. This multi-faceted research approach provided three complementing perspectives on the nature of funding.

The interview process consisted of emails that went out to sixteen project directors and optional phone interviews. From these emails, I hoped to learn about specific hurdles encountered by project directors. The selected projects varied in size, year, current accessibility, and number of funders. Each email contained six questions pertaining to external funding, additional NEH awards or applications, non-funding impediments encountered by the project, and recommendations for the ODH. Nine directors responded, relaying their experiences with funding and providing their feedback for the NEH.

For the purposes of this study, projects were categorized as terminal, continuing, and surviving. Terminal projects were projects which were not designed to continue beyond the end of the DSUG, while continuing projects were designed to continue beyond the initial funding period. Among the continuing projects, those which had a currently accessible product such as a website, developed GitHub code, or published material were designated as "surviving."

### 2010 Results

This report builds on a September 2010 report titled <u>"Summary Findings of NEH Digital</u> <u>Humanities Start-Up Grants (2007 - 2010)</u>", which surveyed 65 project directors in order to analyze the initial impacts of the DSUG program. Several survey questions used in the 2010 report influenced those posed during interviews conducted in 2020. Additionally, the report's conclusions on the relevance of external funding and reoccurring NEH applications inspired this report to engage with the subject more deeply. With regard to external funding, the 2010 report found that "[NEH] grants were helpful in establishing credibility and "demonstrated that other people thought the project worth funding." In the realm of additional internal NEH funding, the report stated, "at least eight of the start-up projects were turned down by NEH for further funding, some multiple times. Only one project was successful in receiving another NEH grant after an initial failure." The research conducted in this report follows up on these initial conclusions by investigating and collecting data on these preliminary insights regarding external and NEH funding.

### INTERVIEWS

#### Questions

- 1. Can you confirm that the following website, [link to website], is the most up-to-date representation of your project (Project [Number])? If not, please respond with an updated link.
- 2. Have you applied for additional NEH funds to support this project? If not, why?
- 3. Have you applied for additional funding for your project outside the NEH? Where? Were you successful? (Please list)
- 4. Do you believe having a digital project opened you up to greater funding opportunities?
- 5. What barriers have you encountered in attaining further funding?
- 6. We know it can be difficult to continue to fund research after the completion of a grant. How have you ensured the financial sustainability of your project? How do you believe the NEH could support that sustainability?



The NEH grant has been vital to getting publicity for the project, we engage more people with the NEH funding.

> NEH was first on our list in terms of places we were interested in applying to.

The ODH gives opportunity for everyone. Big universities and individuals with cool ideas have an equal shot.

Reviews are incredibly helpful for resubmissions.



#### PARTNER ORGANIZATIONS

Between 2011 and 2016, Digital Humanities Start-Up Grant Project received funding from over 140 unique organizations other than the NEH. Of 101 surviving projects, 72 boasted either university, library, laboratory, non-profit, private foundation, crowdfunder, or professional society funders.



### **Insights on External Funders**

This report represents one of the first efforts to track the external funders of former DHSUG projects. The collected data reveals a correlation between a project's continued development and the presence of funders outside the NEH. The presence of organizations other than the NEH willing and prepared to fund digital innovation and implementation in the humanities bodes well for the financial sustainability of these projects. This reports aims to highlight not only the existence of these organizations but also their disciplinary and geographic diversity. In fact, with nine projects funded by the National Science Foundation and many more by organizations such as the Environmental Protection Agency, Google and Microsoft, many external funders extend beyond the realm of the humanities.

In White Papers and interviews, DHSUG awardees reported that initial NEH funding was helpful in pursuing further funding opportunities. For example, the <u>"Meeting the Earthworks"</u> White Paper reported, "it gave us credibility in seeking additional funding." This sentiment was consistent among interviewed project directors. Among projects that secured funding prior to submitting their DHSUG application, these awards facilitated the process of planning for and drafting applications.

Though interviewed project directors often applauded the funding opportunities offered by external organizations, they had differing opinions on the overall benefit of university affiliations. Diana Saiki, whose project was hosted by Ball State University, noted that university funding allowed her to gain credibility during the NEH application process and hire students to support the project. Independent scholar Marie Acemah, however, affirmed that without ties to a university she could avoid overhead costs and "bureaucratic hoops." Jonathan Amith, a research scholar at Gettysburg College, lamented that external funding is far more difficult to attain without a concrete connection to a large research university.

Project directors noted that even with the presence of partner funders, many other factors can still interfere with projects' lifespans. These factors involved conflicting personal relationships, project "burn-out," lack of available technology, and the international health pandemic. When asked how they might advise future digital humanities project directors, interviewees shared several observations. Marie Acemah emphasized the paramount importance of local funding. She stated, "NEH funding gives a project visibility, people want to be associated with a project if it is NEH funded." Indeed, a vast majority of project funders were either local or state-based organizations. The project directors who received funding from non-humanities organizations encouraged others to broaden their applications to include institutions like the National Science Foundation. The following list provides a foundational base of organizations that offer funding for digital humanities projects.

### **Partner Organizations**

Abraham Lincoln Presidential Library Foundation Alaska Native Education Equity grant Alfred P. Sloan Foundation Allen Foundation Amazon AWS Research Grants **American Council of Learned Societies Andrew Mellon Foundation** Arms Control Disarmament and International Security **Bill & Melinda Gates Foundation Cansius College Center for Advanced Spatial Technologies** Center for Hellenic Studies (Havard) Center for Research and Evaluation Lifelong Learning Center for the History of the New America **Charlotte Marton Foundation Clark County Historical Promotion Grant Cleveland State University Coalition for Academic Science Computation Cornell University Institute for Social Sciences Council on Library and Information Resources Creative Media and Digital Culture Program** Washington State University **Cultural Heritage Imaging Dartmouth College DELLXL** Consortium DePaul Innovation through Collaboration Program DH at Washington & Lee University **Digital Archeological Labratory Digital Humanities @UMASS Digital Humanities Intiative at Buffalo** Digital Press at the University of North Dakota Dornsife College of Letters Electronic Literature Lab for Advanced Inquiry into Born Digital Media **Electronic Literature Organization Environmental Protection Agency** Florida High Tech Corridor Council **Florida Humanities Collection** Fonds de recherche sur la société et la culture (FQRSC) Texas Digital Library French Ministry of Higher Education Games and Playable Media **Georgetown University Gladys Kriebel Delmas Foundation Google Focused Research Award** HASTAC Hathitrust Research Center Humanities Intensive Learning and Teaching (HILT) **IDHMC Texas A&M University IEEE Robotics and Automation Society Independent Television Service** Indi-Go-Go Institute for Advanced Technology in the Humanities Institute for Computing in the Humanities **Arts and Social Sciences** Institute of Museum and Library Services John S. and James L. Knight Foundation **Kress Foundation** 

Liberal Arts Instructional Technology Services

Loyala University Chicago Lyrasis **MacArthur Foundation** Maryland Institute for Technology in the Humanities Meta Harvard **Miami University Michigan State University Microsoft Azsure for Research** Miner & Kasch MIT Mozilla **National Archives National Film Preservation Foundation** National Historical Publications Commission **National Science Foundation Neukom Institute for Computational Science New York Public Library New York Times** North Carolina State University NUIab for Texts **Ohio Board of Regents Ohio History Connection Ohio State University Posner-Wallace Foundation** Public Radio Exchange **RASMUSSON** Foundation **Reed College Rochester Institute of Technology** San Diego State University SAR School for Advanced Research Simpson Center for the Humanities Smith Foundation Social Sciences and Humanities Research Council of Canada (SSHRC) Southern Poverty Law Center Spatial Analysis Research Laboratory St. Mary's University **Stanford University Libraries Texas A&M University Commerce Text Encoding Initative** The American Society of Aesthetics The British Library The Center for Africana Studies at Johns Hopkins University The College of Physcians of Philadelphia The Department of English UVA the Internet Archive The Richard Stockton College of New Jersey The Robert W. Wilson Charitable Fund The University of Southern California The University of the Pacific TriCollege Digital Humanities Initiative (Bryn Mawr, Haverford, Swarthmore) **Tulane Center for the Gulf South** UC Santa Cruz University Libraries UCHRI United States Holocaust Memorial Museum **Universitat Siegen** University of Arkansas

University of Bergen

University of California University of California Santa Barbra University of California Santa Cruz University of Delaware University of Florida University of Kansas University of Leipzig University of Michigan University of Missouri Research Board University of Nebraska Lincoln University of Oregon Honors College University of Oregon Libraries University of Oxford University of San Francisco University of Virginia University of Virginia Library Scholars' Lab University of Washington **USC Shoah Foundation** Vanderbilt University W.M. Keck Foundation Washington State University Wayne State University Winter Park Health Foundation XSEDE Yale University Yale University's Beinecke Library

#### INTERNAL NEH GRANTS

The Office of Digital Humanities offered and continues to provide several grants that allowed continuing Digital Humanities Start-Up projects to continue experimenting and to implement their work. 70 former DHSUG project have reapplied for additional NEH funding as late as 2020. These applications expanded to divisions outside the ODH including Public Programs, Preservation and Access, Challenge Programs, and Research Programs.

#### **Returning Applications From DHSUG Projects**

NEH Programs: 2011-2020



#### Internal NEH Grants Cont.

<u>Program</u>	Applied	<u>Recieved</u>
DHAG	33	9
DHIG	41	12
IADTH	8	4
NEH/DFG	5	2
Media Projects	4	1
Digital Projects for the Media	6	2
Preservation and Access	2	2
HCRR	13	8
DELP	2	1
Research and Development	3	1
Infrastructure and Capacity Building Challenge	1	0
Collaborative Research	4	1
Scholarly Editions and Translations	3	2
Summer Stipends	2	0
Fellowship	9	4

This project used the NEH's internal database system to track returning applications from DHSUG projects. Though this trend is difficult to follow, due to shifting project titles and directors, "Future Plans" sections in DHSUG white papers and the returning applications themselves clarified project continuity. Approximately 69% of surviving, non-terminal projects applied for additional NEH funding. This value is almost identical to the proportion of projects that applied for external funding, as largely the same projects tend to apply for further grants.

The results highlight a significant amount of cross-office applications throughout the NEH. Though the DHAG and the DHIG remained the most popular grant programs among DHSUG project directors, the Humanities Collections and Reference Resources (HCRR) overseen by the Division of Preservation and Access, and Fellowship grants offered by the Division of Research Programs were also relatively popular choices.

Not all surviving projects reapplied for NEH funding. One project director commented that he was reticent to apply for additional NEH funding after receiving rejections from NEH programs. Another explained that she no longer applied for NEH grants, due to the time-consuming nature of the process. She explained that with other university responsibilities, she has little opportunity for drafting applications. She affirmed that if the NEH were to provide feedback prior to submission, she would be more confident about future applications.

The latter comment suggests that more active engagement with former DHSUG projects emboldens applicants to pursue further funding. In fact, the project interviews themselves encouraged projects to reconnect with the NEH. Four of the project directors interviewed over the phone took advantage of the renewed contact with the ODH and expressed serious interest in reapplying for NEH funding.

With regard to the future of NEH awards, five project directors emphasized the need for a small grant focused on longterm sustainability. A project director explained that simply maintaining a domain can cost up to \$3000 a year. Often project directors pay this fee out-of-pocket or let their projects perish. If the ODH were to implement a smaller sustainability grant, the office could preserve the technological well-being of many former projects. The presence of smaller, long-term, easilyattainable sustainability grants would also encourage ongoing contact with former projects.

#### **Concluding Comments**

The Digital Humanities Start-Up Grant has yielded over one hundred currently accessible projects that offer users virtual access to research and education in various humanities disciplines. To showcase a merely a few, these projects include a digitized, interactive 19th century travel journal, an educational video game on African American musicians, and a collaborative corpus of Mesoamerican ethnobiology. These products reflect a coming together of humanities staff, technology, and finally, funding. The latter encompasses the relevance of this report. Results showed that 65% of former DHSUG projects continued their work after the award's completion and can display a virtual product today. Funding for this continuation involved both additional NEH awards and external partnerships. These developments include website maintenance, collaboration, and funding. These statistics reveal a correlation between continued funding, whether through NEH or external organizations, and the survival of a continuing projects. Projects gravitated slightly more to external funders than to the NEH.

However, though this project offers vital information on funding lifecycles, finances do not solely determine the success or failure of a project. Project Director interviews affirmed that funding, though integral, is merely one of many facets that influenced their work. Many projects did not continue due to personal conflicts among staff, lack of existing technology, bureaucratic issues, and departed project directors. However, this narrative did not prevent the continuation of approximately 84% of DHSUG projects that received awards between 2011 and 2016.

#### **Future Research**

While this report offers a preliminary outlook on completed DHSUG projects, it presents various elements worthy of further research and investigation. Though the NEH's applicant database and project websites provided substantial information, project interviews yielded the most relevant information. However, too few interviews were conducted to truly detect patterns. A continuation of this research should include at least 50 project director interviews with a diversity of "surviving" and "terminal" projects. This process will also help more former DHSUG projects reconnect with the NEH and encourage them to submit additional applications. In addition, a survey sent to all 154 project directors will yield basic information from a far larger proportion of projects.

A continuation of this project should also include additional information and potential contact with external funding partners. If the ODH plans to offer Project Directors a list of additional organizations where projects can apply for funding, this resource should also include specific awards. Additionally, this report largely focused on the continuation of projects prepared to extend past the award period. However, some terminal projects, such as conferences, yielded products that evolved into longer, multi-step digital platforms. Knowledge on the lifespans of these projects would nuance the report.

Finally, as previously mentioned, funding does not encompass a project's narrative in its entirety. Research on a project's academic and technological context would provide context for the paramount role of funding.

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